

TO WHOM IT MAY CONCERN:

I am writing to enthusiastically recommend the services of Aspen Builders. Our firm contracted with Aspen to construct a premiere movie theater at the Oaks Mall in Thousand Oaks, CA for our tenant, Muvico Entertainment.

Despite the fact that the construction drawings were in the process of being modified to meet the needs of our tenant, Aspen applied a great deal of resourcefulness to initiate construction based on sketches and bulletins intermittently issued by the design team. Working in cooperation with the city, the architect and the tenant, Aspen kept the team focused on the priorities of construction sequencing.

Aspen's president, Jim Cyr was actively involved in all aspects of the project and was proactive in identifying cost and time savings. Perhaps most importantly, Jim was able to deliver the building ahead of the imposition of severe financial penalties that would have been imposed by the mall landlord for missing the completion date. Jim is meticulous in his paperwork, is honest and always delivers on his word.

In my thirty-plus years of construction experience, I have seldom seen a general contractor manage such a complex project so efficiently while under so much pressure.

Sincerely,



Stephen W. Borg
Vice President, Project Development